



The Bullet'n



Volume 2, Issue 9

"Supporting the Warfighter"

August 6, 2007

Super!

JMC receives Army Superior Unit Award



U.S. Army photo by Darryl Howlett

Gen. Benjamin S. Griffin, AMC Commanding General, places the Army Superior Unit Award streamer on the Joint Munitions Command flag as Brig. Gen. James E. Rogers, commanding general of JMC, watches.

By Darryl Howlett

Joint Munitions Command Public Affairs

ROCK ISLAND ARSENAL, Ill. – As the streamer was attached to the Joint Munitions Command flag, it was a proud moment for all.

Gen. Benjamin S. Griffin, Army Materiel Command commanding general, presented the Army Superior Unit Award streamer to JMC during a ceremony July 24 for its

support to warfighters around the globe.

"This award speaks to what you do for services around the world, all services – Army, Air Force, Navy, Marine Corps, Special Operations," Griffin said. "This award represents the history of the Joint Munitions Command and the whole JMC team should be proud of this.

"A hundred years from now, this streamer will still fly

"Award" continued on page 10

Opinion/Commentary

JMC employee survives crash

The Honor of a Soldier

By Melissa Sharp
Joint Munitions Command
Information Management Office

There is nothing scarier than knowing something bad is about to occur and all you can do is helplessly watch it take place. That happened to me, a Department of the Army Civilian, when the helicopter I was riding in, returning from Baghdad to Balad, was shot down somewhere in the middle of the night.

I was experiencing the awe of flying through the warm night. I was staring out the window, admiring the glow of the full moon on the countryside, dotted with lights from the small scattered dwellings. The sister ship was bringing up the rear and I could see it silhouetted darkly against the moonlit night sky. In my mind I was framing it like a photographer would set up a photo shoot.

While I was mentally lining up the shot, the pilot gradually changed his heading to the right and I lost the view of the moon and the partner chopper. The other pilot shifted from the left and took over the lead position on the other side of the aircraft. Within a minute or two, I saw a red glow and tracers, which I mistook for the



Melissa Sharp

warning flares that the chopper would release for missile deflection, but they were going in the wrong direction. Through the gap between the door and the floor of the chopper and through the window, I saw more lights on the ground, redder than any normal flame. I felt a small jolt which felt like it was right beneath my feet, and saw something fly by the window. I smelled a

strong odor of gunpowder, reminiscent of the smell of Fourth of July fireworks.

The gunners started firing, short sharp pops that seemed to last forever, bursts punctuated by short pauses. After a while, I could not tell if it was coming from our gunners or we were being hit. Time was misbehaving, becoming unpredictable, moving slowly, quickly and stopping altogether. It was my impression that most of the action happened on the other side of the chopper. I did lean over to look, and saw tracers firing in rapid succession from that side.

Despite damage, the pilot kept the helicopter headed away from the ground fire to get as much distance between us and the insurgents. He handled the aircraft so skillfully that there was no swaying from side to side. The vibration that started after the first direct hit became more noticeable and was followed by the downward tilt of the chopper tail. Since I was in a rear facing seat, I was pushed away from the back of the seat. I looked out the window and saw the ground getting closer. "Why are we landing? Are we stopping to engage with the enemy?" Not being at all versed in military maneuvers and helicopters in general, I was unaware

"Crash" continued on page 3

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Opinion/Commentary

Safety is important at Hawthorne

Return to Zero, or RTZ, is the Day and Zimmerman Hawthorne Corporation's safety campaign to proclaim its commitment to returning to an accident-free workplace. The goal: zero accidents and injuries. RTZ is symbolic of the DZHC safety culture that has developed over the years at Hawthorne Army Ammunition Depot, a culture based on the belief that every incident, accident and resulting injury is preventable.

Every member of DZHC's management is equally committed to achieving this zero injury goal. Likewise, every employee is empowered within our safety culture and expected to make RTZ part of the daily routine. If we all make a commitment to zero injuries everyday before beginning any task, we will be well on our way to making this an incident, accident, and injury-free workplace.

Crash *Continued from page 2*

that we were landing because the chopper had been severely damaged.

As we lost altitude, I could tell from those around me that we were in serious trouble. The pilot brought his bird down as gently as if he was landing on the tarmac. When we touched down everyone worked to remove their restraints. I took off my belt and gave the thumbs up when the crew member asked me if I was ok.

We were then commanded to produce our weapons. Everyone was asked, "Do you have your weapon?"

"NO", I said multiple times, I'm a civilian and I don't have a weapon.

At that point, someone shoved a rifle at me, asking, "Can you fire this?" Me? A rifle? I can't, I'm not trained, I am just a civilian.

I did my very best to stay out of the way of the crew and the other soldiers on the mission. I watched as they all set up a perimeter around our helicopter. I thought, "This is just like watching a movie." Everything was choreographed by someone above us. When were we going to hear the word "CUT!?" The helicopter sitting in the center of the moonlit field surrounded by soldiers on guard was surreal. I huddled on the floor of the helicopter, barricaded my position with duffle bags, kept my head down and said my prayers.

I was aware of our mission partner circling us, protecting us from further assault. Soon there were other sounds of faster birds, Apaches coming to draw off and return fire. After a while, a Blackhawk landed across the field. I can't tell how long this all took because time felt like it was speeding and crawling at the same time.

A fundamental element of RTZ is the behavior-based safety environment in which safety is not just a priority but a core value among all employees—from the general manager to a munition handler on the first day of the job. Priorities change, are compromised, and get revised as needs arise but core values never do. Our core value of safety is reinforced daily throughout the depot by first-line supervisors, managers, safety officers, and upper management. DZHC leadership holds safety as our number one core value and is dedicated to making RTZ a success.

Incident free, injury free: every task, everyday. The DZHC team is committed to making this a reality.

Day & Zimmerman Hawthorne Corp.

(See page 5 for photo of munitions handlers on the job)

We were told to head over to the other aircraft. We piled in as best we could. I tried to get situated, giving one of the gunners room to sit. All the while I was thinking, "We're so heavy we'll never get off the ground!"

I had an image of us flying back to base, just high enough to miss the tree tops. As quickly as the time passed during the first part of the mission and the time on the ground, the last leg to Balad lasted an eternity. I realized I was holding my breath so I could get through it. Finally, we touched down in Balad. I was thankful to stand on safe soil and breathe easily.

After landing, we stood around in a mild daze, and started talking to our fellow passengers. One of the passengers was arriving in Balad to temporarily assume command of a battalion so this was his first flight here. There was a Chaplain, whom we all thanked for being on board, his assistant, and then there was me, the only civilian. It was truly a miraculous flight. I got to witness firsthand, the result of hours, months and years of training. The crew knew exactly what to do, how to do it and when to do it. We have all heard the term "well oiled machine." This crew handled themselves flawlessly from the initial hit and evasive maneuver to the debriefing back in Balad.

They were professional and efficient and did an exceptional job. They met the enemy with the knowledge that they were a team that would go beyond their best to survive and succeed in the mission. I feel honored to have had a chance to fly with the Army helicopter crew that flew the mission that could have made us all another statistic. The families of all involved owe a debt of gratitude to this crew and those that came to our aid.



Lean Six Sigma Corner



Green Belt project improves acquisition support

By John Campbell
JMC Lean Six Sigma

ROCK ISLAND ARSENAL, Ill. -- A 20 percent reduction in the variation resulted from a Green Belt project designed to improve the quality of acquisition support by reducing the variation evidenced by production quality managers in their development of procurement package input

The goal of the project was to increase the quality yield, based on product quality management, or PQM, consensus for selection of clauses and data items, to 95 percent from the baseline value of 68 percent. The project scope was JMC PPI development, with the intention of capturing the process and improvements for possible future replications with JMC installations.

This project started with a broader scope, but was refined to this study based on an initial measurement system analysis. This MSA revealed the variation among PQMs, shifting project focus from the original scope related to transmission of requirements between JMC and the installations.

The project had five core team members and significant help from others throughout the project. It was made up of personnel from headquarters JMC, ARDEC, and Pine Bluff Arsenal.

The project included a Kaizen event to review and alter the worksheets used by PQMs in the development of their portion of the PPI. Significant automation, guidance, and mistake proofing were built into new worksheets. Additionally, a common website is being constructed that consolidates the various links and information that PQMs use in the process. This provides a single point of entry. Finally, a complete training model and revised operating procedures were established for the PPI process for PQMs.

The project realized a significant improvement.

"The replication opportunities for this project will be invaluable as we improve the quality and consistency of acquisition and support," said Steve Zarley, quality manager, JMC Quality Assurance Directorate.

Variation in consensus was reduced by 20 percent. This correlated to a sigma quality level increase to 2.7 from the existing value of 1.96. The established training model will also help facilitate new employee readiness to begin quality work.

"By utilizing and employing a LSS methodology, the quality directorate was able to make tremendous improvements to the procurement package input process," said Peggy Johnson, a quality assurance specialist with JMC. "The forms we will be utilizing were mistake proofed by establishing pre-fills, and interrelationships and dependencies. The built-in guidance blocks on the forms will assist the product quality managers in determining the correct input for each procurement action. Operating procedures were revamped to provide a resource that contains greater detail. A set of training modules was presented to the product quality managers to acquaint them with the new process, forms, and operating procedures. Not only will the input be standardized and consistently applied thereby minimizing the number of errors in our quality input, but our customers are sure to be delighted with the resulting contractual quality output," she said.

Enhancing AWPS

By Brad Kelsey
JMC Lean Six Sigma

ROCK ISLAND ARSENAL, Ill --A 50 percent reduction in errors in the Army Workload and Performance System and a first-year savings \$74,000 resulted from a Joint Munitions Command study. The Green Belt project enhanced the AWPS to improve the accuracy of data from the Workload Planning and Forecasting System.

The AWPS is an automated system that justifies personnel requirements at Army Materiel Command government-owned, government-operated ammunition activities. It currently relies on accurate out-year workload data from the WPFS. The replacement of the WPFS with the AWPS logistics workload module provided a new platform from which to launch multiple improvements of the out-year workload process. Precise out-year workload forecasting is crucial for proper staffing, budgeting and production planning.

The team assembled to carry out the project consisted of seven members from JMC.



Lean Six Sigma Corner

Improving ammo readiness status reporting



By Lori Hwang-Smyth
JMC Lean Six Sigma

ROCK ISLAND ARSENAL, Ill. ---Ammunition readiness status will be more consistent thanks to a recent Green Belt project which redesigned and improved the reports.

The munitions readiness review generates a readiness status report based on two interrelated reports, one for supply (S-rating) and one for quality/serviceability (R-rating). The S-rating changed recently and the goal of the project was to ensure that the R-rating is 100 percent consistent with the new S-rating changes.

The project was accomplished through the define, measure, analyze, improve, and control process. The DMAIC project used inputs from the "voice of the customer" and critical customer requirements. The measure phase collected data and baseline operations. In the analyze phase, a cause and effect diagram, Pareto charts, which help to identify which problems or issues are most significant, and a control/impact matrix were used to evaluate any improvements in readiness and quality measurement.

The project considered six potential methodologies before identifying two proposals that redefine the way the R-rating is calculated and increase awareness of the issues with restriction assets. During the improve and control phases, a Pugh matrix, which is used to select solutions that are in the best interest of the customer, was developed that determined which of the two proposals was better. The desk procedure was updated to reflect the new R-rating methodology and a pilot program was developed to validate the effects of the new change.

The team assembled to carry out the project consisted of four core members with additional support from a statistician.

"The use of the tools and the progress through the DMAIC process enabled our team to arrive at a viable solution both quickly and effectively," said Kevin Monks, quality engineer, JMC Quality Engineering Directorate.

The goals of the project were met and kept on schedule. The project re-designed the R-rating methodology, ensured 100% consistency with new munitions readiness review format changes, and improved accuracy of munitions readiness review measurement of serviceable ammunition readiness.

Hawthorne Army Depot workers renovate 105 mm line

Munitions handlers at Hawthorne Army Depot in Hawthorne, Nev., package renovated 105 mm rounds, place them in fiber tubes, then into wood boxes and apply seal and banding to box.

(US Army photo supplied by Hawthorne Army Depot)



Tooele in step with safety program

By Kathy Anderson
Tooele Army Depot Public Affairs Office

TOOELE, Utah -- Tooele Army Depot management is committed to providing outstanding safety and health protection to its employees through achievement and maintenance of the requirements, goals and objectives of the Voluntary Protection Program.

June 26 marked a milestone on the installation's journey to the VPP. Col. Anne L. Davis, TEAD commander and Lee Lemon, AFGE Local 2185 president, signed commitment letters assuring employees that their safety and health is foremost in their minds.

With these commitment letters, the depot has agreed to support and maintain the requirements of the

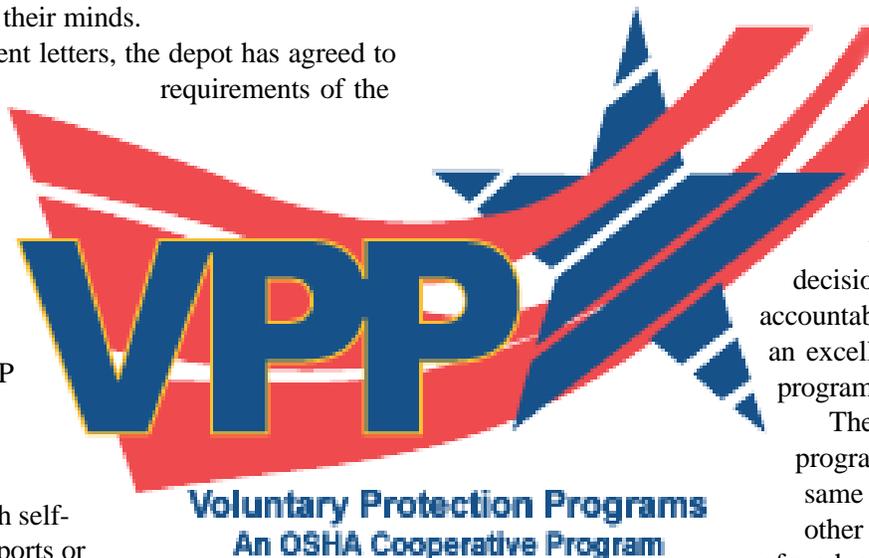
VPP Star and the Occupational Health and Safety Program by doing the following:

- We will comply with the Occupational Safety and Health Act and ensure that all of the VPP elements are in place.
- We will correct, in no more than 90 days, all hazards identified through self-inspections, employee reports or notifications, annual evaluations, or any other means.
- We will fund the safety and health training and education of all employees, fund for and provide all required personal protective equipment, and any additional requirements necessary for TEAD's health and safety program to succeed.
- We will protect employees that are given health and safety duties from any discriminatory actions resulting from carrying out these duties. We will ensure employees are aware of their rights, are provided VPP orientation, and have reasonable access to the results of self-inspections, accident investigations and other health and safety data.

According to Tim Gallagher, chief, safety division, JMC Safety/Radioactive Waste Directorate, VPP provides a framework for improving safety performance. "It is very performance based," he said.

"VPP is a national standard that only the best can achieve and requires a cultural shift toward team-oriented, employee involvement," said Davis. "It won't work as a top-down program or as a mandate, or if you don't have an involved, participating workforce," she said.

"VPP won't work unless employees are already comfortable with being part of the decision-making process and are accustomed to being held accountable and you already have a good safety program," said Davis.



"At our installation, we have the very best workforce who actively participates, are comfortable with making decisions and being held accountable; and we have an excellent safety program."

The safety and health programs receive the same attention as do other business functions of productivity, quality,

environmental concerns, and cost control at TEAD, according to Davis.

"Giving safety and health top priority is fundamental to the protection of individual employees and to the effectiveness of our operations," she said.

Gallagher emphasized why safety is so important to both workers and Soldiers.

"When an employee is injured and away from the job, they can't contribute to the mission," said Gallagher. "This affects readiness and our ability to serve the warfighter."

Davis concluded that safety should be first on everyone's mind.

"An effective safety and health program is an investment in our employees' safety and health and the business bottom line. I am excited we have reached this milestone in our journey and am looking forward to meeting our next milestone," said Davis.

ASC gets new commander

By Army Sustainment Command
Public Affairs Office

ROCK ISLAND, Illinois -- Maj. Gen. Robert M. Radin took command of the U.S. Army Sustainment Command July 25 at a change of command ceremony held on the Rock Island Arsenal

Radin succeeds Maj. Gen. Jerome Johnson as the ASC commanding general. Johnson, who has served at Rock Island since June 2004, is headed to Fort McPherson, Ga., to become the senior logistician in Forces Command, officially known as the G4, Deputy Chief of Staff-Logistics.

As commanding general of ASC, Radin leads a global organization responsible for providing front-line logistics support to Army combatant commands and joint forces around the world. The command manages Army pre-positioned stocks located in strategic locations around the world; maintains weapons and equipment at bases in Iraq, Afghanistan and elsewhere; and oversees the Logistics Civil Augmentation Program, which provides contractor support in theaters of operation. It also manages equipment left behind by deploying units and pre-deployment training equipment sets around the continental United States, and holds a critical role in the Army's equipment reset programs.

Gen. Benjamin S. Griffin, commanding general of the U.S. Army Materiel Command, presided at the ceremony. In his remarks, Griffin said, "ASC is 'On the Point' around the world serving Soldiers. Jerry Johnson has done a great job putting together the Army Sustainment Command that is focused on supporting the forces in the fight as well as resetting the force as it goes back to the fight. He passes this legacy to Bob Radin, a great leader who's also focused on Soldiers and making things happen."

"We say farewell to a great team, Maj. Gen. Johnson and Doris Johnson, while we welcome a great team, Maj. Gen. Radin and Sara Radin — two of the best general officers the Army has to offer!"

In his parting remarks, Johnson emphasized, "The ASC could not have become a reality anywhere else in the world. You've got the kind of folks in this area who have the heart and drive to make ASC work. This couldn't have been done without the support staff and local community. Thanks for letting me do the things I did as we formed the ASC."

Addressing the command for the first time, Radin said, "It's great to be back in the Quad Cities, because Sara and I feel it's like coming home. It is also great to be back working with Soldiers supporting the joint forces. I'm looking forward to the challenges.



U.S. Army photo by Maxine Bowen/ASC intern

Maj. Gen. Robert M. Radin accepts the colors and command of the U.S. Army Sustainment Command from the commanding general of the Army Materiel Command, Gen. Benjamin S. Griffin, as outgoing ASC leader Maj. Gen. Jerome Johnson looks on during a ceremony July 25 at Rock Island Arsenal.

"May God Bless America and our Soldiers keeping people safe around the world."

Radin previously served at Rock Island from September 2003 to September 2005 as the commanding general of the Joint Munitions Command. He was then assigned to AMC, where he served as G3, Deputy Chief of Staff for Operations, the post he held when he was selected as ASC's commanding general.

During his career, Radin has been assigned to a number of key posts. He has served overseas in Germany, Korea, and Saudi Arabia and has combat tours in Operation Desert Shield/Desert Storm and Operation Urgent Fury in Grenada. Some other key positions he has held are: military assistant and logistics staff officer to the Deputy Chief of Staff for Logistics at the Department of the Army; commander of the Division Support Command, 101st Airborne Division (Air Assault), and chief of the J4, Logistics Operations Division at the U.S. Central Command, MacDill Air Force Base, Fla.

Community dedicates building to honor fallen Picatinny Soldier

By Audra Calloway
Picatinny Public Affairs Office

PICATINNY ARSENAL, N.J. -- The Picatinny community paid special tribute to a fallen, former long-time Picatinny Soldier when it dedicated a building and plaque to his memory during a ceremony.

Nearly 100 friends, family members, Picatinny employees and guests gathered for the ceremony that renamed the facility formerly referred to as building 91 in honor of long-time Picatinny Soldier Sgt. 1st Class Scott R. Smith, who was killed in Iraq approximately one year ago. The building is now known as "The Smith Building" in his memory.

The 65-year-old building houses the Armament Research, Development and Engineering Center's Explosive Ordnance Disposal Technology Directorate, where Smith worked for nearly six years.

Armaments Engineering and Technology Center commander Col. Michael Smith explained during the ceremony why it was so fitting this particular building should be named after Smith.

"This building named in his memory and honor will remind everyone who enters through its doors of the dedication, professionalism and bravery he exemplified," he said. "It is equally fitting that the building should house the particular profession that was his love (as well as) the brave men and women who, like him, belong to it," Smith continued.

A law enforcement and explosive ordnance disposal specialist, Smith was instrumental in the development and testing of new weapon systems and ordnance including the Army's first armed robot, the Special Weapons Observation Remote Reconnaissance Direct Action System, better known as



Command Sgt. Maj. Daniel K. Elder (from left), Army Materiel Command command sergeant major; James Sutton, deputy program executive officer for ammunition; widow Gari-Lynn Smith; parents Robert and Shirl Smith and brother Shawn Smith unveil the plaque that honors Sgt. 1st Class Scott R. Smith during the dedication of "The Smith Building" here Tuesday.

US Army photo by Todd Mozes

the SWORDS robot. The SWORDS robot was approved for tactical use June 13.

Smith played a key role in the SWORDS program, not only by contributing ideas but also by training Special Operation Forces on its use during a 2005 mission in Iraq.

"While his involvement in that program has given Soldiers in harm's way a new capability with which to better defend themselves, few will know of his personal role in bringing SWORDS to the battlefield, except those of us here at Picatinny," Smith said.

Throughout the ceremony, Smith's friends and family also had the opportunity to reflect Smith and his work.

Master Sgt. Gregory Miller, a fellow EOD Soldier who worked with Smith, said Smith took the danger of the EOD mission in stride and never said no to the hard tasks — often volunteering for them.

"He was a stand-up EOD technician and you couldn't ask for more," Miller said.

Smith was assigned here to the Armament Research, Development and Engineering Center's Explosive Ordnance Disposal Team until February 2006.

At the time of his final Iraq deployment, Smith, 34, was an explosive ordnance technician assigned to the 737th Explosive Ordnance Detachment, 52nd Ordnance Group, Fort Belvoir, Va. On July 17, 2006, Smith died of injuries sustained in support of Operation Iraqi Freedom when an improvised explosive device detonated during a controlled ordnance clearing mission in Al Iskandariyah, Iraq.

Previous to Picatinny, Smith served at Fort McClellan and Redstone Arsenal, Ala., Fort Richardson, Alaska; and Fort Lewis, Wash. He also served overseas in Vincenza, Italy; Kuwait, Afghanistan and Iraq.

A native of Punxsutawney, Pa., Smith joined the Army in January 1991 after graduating from Jefferson Technical School and Punxsutawney Area High School the previous June.

Smith is survived by his wife Gari-Lynn, a native of Tacoma, Wash., his parents Robert "Big Red" and Shirl Smith and brother Shawn and his wife Jen (Dupak) Smith, all of Punxsutawney. He was also survived by his paternal grandparents Richard and Betty Smith and maternal grandmother, Louise Vasbinder, also of Punxsutawney.

Battle of the Bulge veterans tour Picatinny facility

By Tonya K. Townsell
Picatinny Public Affairs Office

PICATINNY ARSENAL, N.J. --

Actions speak louder than words. According to Jerry Rubin, honorary Veterans of the Battle of the Bulge member and Picatinny liaison, these days VBOB members are usually very anxious to leave events because they are not nearly as young as they were during their World War II service. However, when the veterans visited the Armament Research, Development and Engineering Center's Armament Technology Facility here July 11, they were in no hurry at all to leave the facility.

ATF employees went all out to ensure the veterans felt comfortable and welcomed during the event that included a tour of the facility and demonstrations of Picatinny products that help support the warfighter in the war on terror.

Throughout the event, the veterans were escorted and provided assistance by "Rosie the Riveter" as well as the "Andrews Sisters" — ATF employees in World War II-era costumes. Facility chief Mark J. McFadden explained that the ATF employees felt so much was owed to these veterans that they wanted to help them enjoy the tour as much as possible. In addition, he said, the employees also enjoyed going the extra step to add to the ambience of the experience.

The veterans began their day with a video and audio presentation about the history of the famous Battle of the Bulge, which began in December 1944 and, with 19,000 U.S. service personnel dead, is considered the bloodiest of the battles that American forces experienced during World War II.

Then they were shown various U.S. military products — past and present — as well as memorabilia from not just World War II, but specifically from the Battle of the Bulge. Additionally, they viewed a live-fire demonstration as well as a special briefing on the Special Weapons Observation Remote Reconnaissance Direct Action System, the Army's first armed robot, which was approved for tactical use June 13.

Capt. Michael Pottratz discusses the SWORDS robot with a Battle of the Bulge veteran and a guest.



U.S. Army photo by Todd Mozes



U.S. Army photo by Todd Mozes

Veterans discuss with Soldiers and Picatinny employees current Picatinny products as compared to World War II weapons.

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on this flag – and I do believe JMC will still be here a hundred years from now.”

According to Army documents, the basis of the award is JMC’s “ongoing efforts to support warfighters at a moment’s notice through increased readiness, information dominance, and horizontal integration.”

Brig. Gen. James E. Rogers, JMC commanding general, thanked all JMC employees for their efforts.

“This is due to all your hard work that you provide to our warfighters,” he said. “Munitions are our number one priority and we are green across the board.”

The award citation highlighted the command’s excellence in the following areas:

- Materiel Readiness Report. JMC measures and reports ammunition readiness based upon production, quality and serviceability and further projects readiness 24 months into the future.

- Centralized Ammunition Management. The development of this system allows more efficient distribution of training ammunition to deployed and mobilized units.

- Continuous improvement through Value Engineering and Lean Six Sigma. JMC led AMC major subordinate commands in total VE savings and percentage of savings to goal and captured both AMC’s and Department of Defense’s Outstanding VE organization awards.

- Lean Six Sigma. During 2006, JMC trained 228 Green Belt candidates and is rapidly deploying one percent of top performers as full-time Black Belts. JMC is also currently implementing a rigorous process for measuring and tracking project financial results of more than 160 projects.

- Quality Assurance Specialist Ammunition Surveillance support. JMC provides QASAS to ensure explosives safety, technical, logistic and management assistance to theater commanders. They also serve as ammunition surveillance representatives at the major munitions sites throughout Southwest Asia and are instrumental in assuring safe operations for routine theater coalition ammunition as

well as the collection and destruction of unserviceable, unexploded and captured enemy ammunition.

Other areas that were highlighted include the ammunition desk’s efforts to develop and analyze ammunition stocks in Southwest Asia, the logistics industrial base, reset/retrograde-Kuwait line, the Defense Ammunition Center, security assistance, foreign military sales, radioactive waste and safety, and Soldier support through deployments.

“I am absolutely proud to represent the selfless and professional support JMC has provided and executed,” Griffin stated in the award’s package. “The initiatives of the JMC team continue to improve ammunition support and significantly increase the ammunition readiness of our forces and have had direct impact on all successful warfighter missions of the past two years.”

Editors Note: JMC Command Historian, Keri Pleasant-Hagedorn, contributed to this article.



U.S. Army photo by Darryl Howlett

Gen. Benjamin S. Griffin, AMC Commanding General, places the Army Superior Unit Award streamer on the Joint Munitions Command flag as Brig. Gen. James E. Rogers (right), commanding general of JMC, and JMC’s Command Sgt. Maj. James E. Taylor (second from left), watches.

The Bullet'n is looking for interesting stories and features. Email rock-amsjm-pa@conus.army.mil with possible stories and ideas.